Transforming a Service Desk from Regional to Global

#SDI2019 #Regional2Global

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Agenda Items

- Who are Computershare?
- Why globalise the service?
- Why Edinburgh?
- ☐ Recruitment
- ☐ Training Academy
- Service Transition
- Service Desk inbound trend
- □ Challenges
- The future
- ☐ The team!



Computershare world







Why globalise the service?



- Computershare has grown by acquisitions.
- ☐ 5 Regional Service Desks:
 - Boston.
 - ☐ Denver.
 - Melbourne.
 - ☐ Bristol.
 - ☐ Skipton.
- ☐ Regional Service Desks not all following same processes.
- ☐ Centralisation of Technology Teams (Service Desk, Operations, Development) for global reach.
- Cost effective solution.



Why Edinburgh?



- ☐ Computershare has a long and very positive relationship with Edinburgh.
- □ Longstanding intellectual and university culture, well known for being an innovation powerhouse.
- Many success stories for innovative technologies:
 - ☐ Skyscanner.
 - Zonefox.
 - Codebase.
- ☐ High level of tech talent available for various IT streams.
- ☐ Fantastic training opportunities in conjunction with Skills Development Scotland.
- ☐ Why not?

Recruitment

Flexibility for shift work.



Ц	 □ Circa 50 Service Desk (including 7 Apprentices). □ 10 Service Process staff (QA, Audit, Training, Management Information etc).
	Assessments centres were held at Murrayfield, home of Scottish Rugby Union.
	Sessions consisted of: Group task – team work, attention to detail, information gathering. Scenario task – attention to detail, prioritisation of tasks, time sensitive. 1:1 interview.
	Requirements: Background in a technical environment. Customer service skills.

Training Academy



- ☐ Four week Academy.
 - ☐ Three weeks classroom training (including live support).
 - One week cross-over and shadowing.
- Main teaching points.
 - Access management.
 - ☐ Information security.
 - Customer service.
 - ☐ Troubleshooting fundamentals.
- ☐ In depth sessions to understand IT's role within the global Computershare business.
- ☐ Regular written and practical tests.



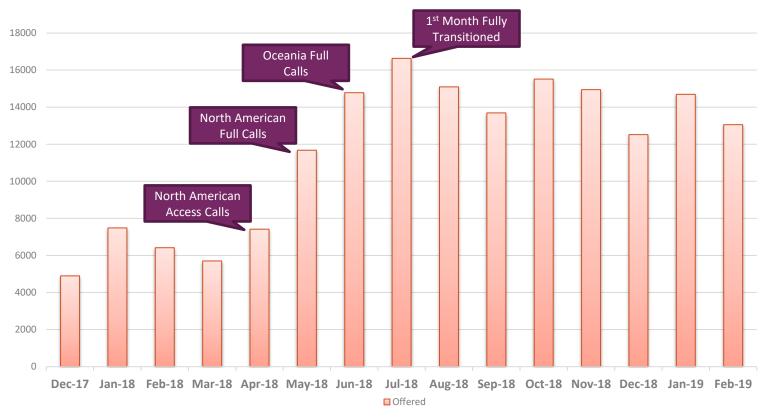
Service Transition



- Engagement with key team members to support the transition.
- ☐ Creation of a Service Transition Team covering knowledge and documentation verification/creation.
- □ Validation of key processes that would require a high level of training.
- ☐ Weekly Key Stakeholder meetings with Service Operations Management.
- ☐ Regular attendance at regional Business Unit meetings.

Service Desk inbound trend

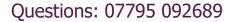






Challenges

- Large scale recruitment.
- Poor levels of documentation.
- Internal push back.
- Behaviour changes.
- Customer expectations.
- ☐ Regional language colloquialisms/slang.
- Managing several time zones.



The future

- ☐ Implementing ServiceNow as our Service Management toolset.
 - ☐ New and improved Self Service Portal.
 - ☐ Live Chat function as additional contact method.
- ☐ Global Self Service password reset functionality.
- Automation of global processes.
- ☐ Regular customer engagement:
 - Office visits.
 - □ Online webex sessions "Lunch and Learn".
 - ☐ Community forum development.
- ☐ Move to new, purpose built offices on St Andrews Square.









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Questions?

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